

Texas Tech University

The Graduate School

has conferred upon

Feri Afrinaldi

the degree

Doctor of Philosophy

Industrial Engineering

with all the rights, privileges and responsibilities thereto appertaining.

In Witness Whereof, this Diploma has been issued and the

Seal of the University affixed.

Issued by the Board of Regents upon recommendation of the Faculty at Lubbock, Texas.

May sixteenth, A.D. 2015

Wiley Gray

Chairman Board of Regents

Robert Owen
Chancellor



M. Duane Nellis
President

Maubell Shupe
Dean