



# CERTIFICATE

Nomor : 2020/UN35.6.6/TU/2019

This certificate is awarded to

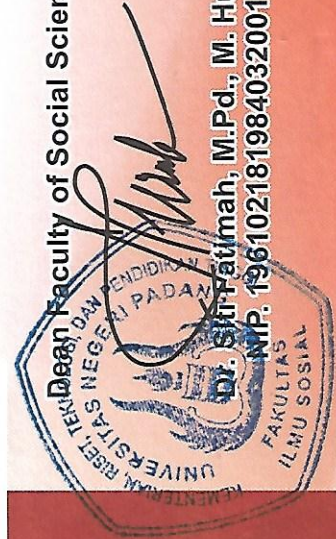
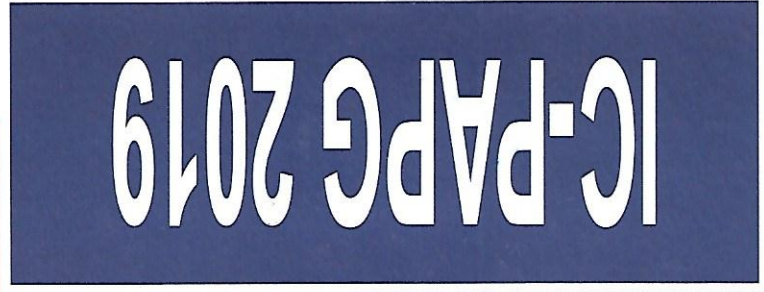
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**as Presenter**

- for participation in INTERNATIONAL CONFERENCE OF PUBLIC ADMINISTRATION, POLICY AND GOVERNANCE (IC-PAPG) "Industrial Revolution 4.0: Opportunities and Threats for Public Policy and Administration"

Department of Public Administration, Faculty of Social Sciences Universitas Negeri Padang

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